

DLL Solutions, Inc.
Custom Applications for Process Industries

Dennis K. Kilgore, President

January 14, 2002

Attorney General John Ashcroft
U.S. Department of Justice
950 Pennsylvania Avenue, NW
Washington, DC 20530

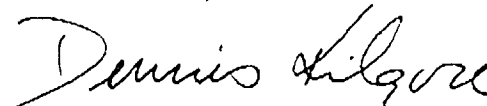
Dear Mr. Ashcroft,

As you are aware, the lawsuit between Microsoft, the federal government, and certain states caused much nervousness throughout the entire technology industry and had the undesired affect of suppressing innovation and investment within the industry.

I am sure this was not the government's intention and am glad to know that many of the parties to the suit agreed to settle the matter out of court. Your leadership on reaching a settlement is to be commended, as I am sure the political aspects of this matter are burdensome.

The settlement is fair and will allow Microsoft and everyone else in the technology field to get back to business - including its opponents - as unhappy as they are about the fact that Microsoft was not broken up by the courts. The settlement requires Microsoft to divulge its internal code for the Windows operating system to its competitors. While Microsoft has good reason to be unhappy about this, it should make its competitors very happy. And since Microsoft fully accepts this term among many others, everyone else should too.

Sincerely,
DLL Solutions, Inc.



Dennis Kilgore
President

Microsoft
CERTIFIED
Partner

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